# 990 **990**

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

2023

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Α	For the	2023 calend	dar year, or tax year beginning	06/01/2023	and ending		05/31/2	024	
В	Check if a	applicable:	C Name of organization NORTHV	VEST UNIVERSITY				D Empl	oyer identification number
	Address	change	Doing business as						91-0615846
	Name cha	ange	Number and street (or P.O. box if	f mail is not delivered to street ad	dress)	Room/su	uite	<b>E</b> Telepl	hone number
	Initial retu	ırn	PO Box 579						425-822-8266
	Final retur	n/terminated	City or town, state or province, co	ountry, and ZIP or foreign postal	code				
$\overline{\Box}$	Amended	return	Kirkland, WA 98083					<b>G</b> Gross	receipts \$ 52,495,321
$\overline{\Box}$	Application	n pending	F Name and address of principal off	ficer: Joseph Castleberry		H(	(a) Is this a grou	up return fo	or subordinates? Yes Vo
			PO Box 579, Kirkland, WA 98	083		H(	(b) Are all sul	bordinat	es included? Yes No
ı	Tax-exem	npt status:	✓ 501(c)(3) 501(c) (	) (insert no.) 4947(a	a)(1) or 527	' If '	"No," attach	a list. Se	ee instructions.
J	Website:	WWW.NC	ORTHWESTU.EDU			H(	(c) Group ex	emption	number
	•		Corporation Trust Associa	ation Other	L Year of for	mation:	1955	M State	of legal domicile: WA
Р	art I	Summa	ry		•		•		
	1		cribe the organization's miss	sion or most significant act	tivities: POS	T-SECOI	NDARY ED	DUCAT	ION IN A
ė		=	N ENVIRONMENT	ŭ					
Activities & Governance	-								
ern	2	Check this	box if the organization d	liscontinued its operations	or disposed	of more	e than 25	% of it	s net assets.
30	3	Number of	voting members of the gove	erning body (Part VI, line 1	a)			3	26
ø	1		independent voting member		-			4	23
ies	5	Total numb	per of individuals employed in	n calendar year 2023 (Par	t V, line 2a)			5	787
ΞΞ	6	Total numb	per of volunteers (estimate if	necessary)				6	138
Ac	1		ated business revenue from	= -				7a	0
	<b>b</b>	Net unrelat	ted business taxable income	from Form 990-T, Part I, I	line 11			7b	0
							Prior Year		Current Year
ø	8	Contributio	ons and grants (Part VIII, line	5,59	91,461	4,926,560			
Revenue	9	Program se	ervice revenue (Part VIII, line		32,025	41,303,089			
eve	10	Investment	t income (Part VIII, column (A	A), lines 3, 4, and 7d)			61	16,432	523,948
Œ	1		nue (Part VIII, column (A), line	75	6,974	261,853			
	1		ue-add lines 8 through 11 (n				48,94	16,892	47,015,450
			similar amounts paid (Part I				12,48	33,735	12,630,239
			aid to or for members (Part I)					0	0
Ø	1		her compensation, employee				22,08	35,060	21,429,144
Expenses			al fundraising fees (Part IX, c				22	20,360	48,000
Бe			raising expenses (Part IX, col		824,595				
ш	17	Other expe	enses (Part IX, column (A), lin				15,72	27,458	16,320,933
	18	Total expe	nses. Add lines 13-17 (must	equal Part IX, column (A),	line 25) .		50,51	16,613	50,428,316
	19	Revenue le	ess expenses. Subtract line 1	8 from line 12			-1,56	59,721	-3,412,866
or						Beginn	ing of Curre	nt Year	End of Year
Net Assets or Fund Balances	20	Total asset	ts (Part X, line 16)				62,60	07,175	57,079,142
t Asi	21	Total liabili	ties (Part X, line 26)				29,45	52,455	26,715,006
울	22	Net assets	or fund balances. Subtract I	ine 21 from line 20			33,15	54,720	30,364,136
Pa	art II	Signatu	re Block						
			, I declare that I have examined this						my knowledge and belief, it is
tru	e, correct,	and complete	e Declaration of preparer (other than	n officer) is based on all information	on of which prep	arer has a	ıny knowledç	ge.	
			4/ 10					4/15/	2025
Si	-	Signature	of officer				Date		
He	ere	Ryan Por	rter, CFO						
		Type or pr	rint name and title						
Pa	id	Print/Type	preparer's name	Preparer's signature		Date		Check	if PTIN
	nu eparer	Sarah Hu	ang	Sarah Huang		4/15/202	25	self-emp	P00745974
	eparer se Only	L Ciuma'a man	ne Clark Nuber PS				Firm's	EIN	91-1194016
_		Firm's add	iress 10900 NE 4th Street Sui	te 1400, Bellevue, WA 9800	4		Phone	no.	425-709-6221
Ma	v the IP	S discuss t	this return with the preparer	shown above? See instruc	etione				✓ Ves No

Form 990 (2023) Page **2** 

Part	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: WE, THE PEOPLE OF NORTHWEST UNIVERSITY, CARRY THE CALL OF GOD BY CONTINUALLY BUILDING A LEARNING
	COMMUNITY DEDICATED TO SPIRITUAL VITALITY, ACADEMIC EXCELLENCE, AND EMPOWERED ENGAGEMENT WITH
	HUMAN NEED.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 37,709,406 including grants of \$ 12,630,239 ) (Revenue \$ 35,313,004 )
··u	POSTSECONDARY EDUCATION: NORTHWEST UNIVERSITY PROVIDES POSTSECONDARY EDUCATION TO
	APPROXIMATELY 2341 STUDENTS ON CAMPUS IN KIRKLAND, WA, AND VIA ONLINE LEARNING MODALITIES.
	NORTHWEST UNIVERSITY PREPARES OUR STUDENTS TO BE PROFESSIONALS, LAY LEADERS FOR CHURCH
	MINISTRIES AND OTHER NOT-FOR-PROFIT MINISTRY ORGANIZATIONS. MANY STUDENTS HAVE THE OPPORTUNITY TO
	GO ON MISSION TRIPS TO OTHER COUNTRIES OR TO STUDY ABROAD. NORTHWEST UNIVERSITY SEEKS TO CARRY
	THE CALL OF GOD THROUGH OUR STUDENTS AND AROUND THE WORLD AS WE BUILD A LEARNING COMMUNITY DEDICATED TO SPIRITUAL VITALITY, ACADEMIC EXCELLENCE AND EMPOWERED ENGAGEMENT WITH HUMAN NEED.
	DEDICATED TO STIRITORE VITAELT ( ACCEPTAGE AND EMILOWERED ENGAGEMENT WITH COMMITTEE DEDICATED ENGAGEMENT
4b	(Code: ) (Expenses \$ 4,187,520 including grants of \$ ) (Revenue \$ 5,884,972 )
-1.0	POSTSECONDARY EDUCATION: UNIVERSITY HOUSING AND FOOD SERVICE FOR STUDENTS DURING THE 2023-24
	ACADEMIC YEAR; APPROXIMATELY 472 RESIDENT STUDENTS
4c	(Code:) (Expenses \$11,551_ including grants of \$) (Revenue \$
	POST SECONDARY EDUCATION: UNIVERSITY CONFERENCES AND EVENTS. SERVICED APPROXIMATELY 350
	STUDENTS DURING THE 23-24 ACADEMIC YEAR.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0)
46	Total program service expenses 41 908 477

21

	90 (2023)		- 1	Page
Part	V Checklist of Required Schedules		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		100	
0	complete Schedule A	2	V	
2 3	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	2		
	candidates for public office? If "Yes," complete Schedule C, Part I	3		~
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		,
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		,
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i>	9		,
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V </i>	10	,	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	v	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		,
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX </i>	11d		~
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11e	<b>V</b>	<i>'</i>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		,
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	,	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	~	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	446		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	14b	<i>'</i>	
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		,
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17	~	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		_

**20a** Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H . . . . .

If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . . .

20a

20b

Part	Checklist of Required Schedules (continued)			
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	~	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete Schedule J</i>	23	,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	V	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b		v v
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		v v
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		~
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		,
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		,
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		_
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	1	
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	~	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		,
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	31		v v
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		_
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	_	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	~	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b	~	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		_
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O	38	~	
Part				•
	Check if Schedule O contains a response or note to any line in this Part V		 V	
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   1a   2107		Yes	No
la b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	~	

Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 787			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		_
b	If "Yes," enter the name of the foreign country	4a		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	<b>'</b>	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	<b>'</b>	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		/
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?.	7f		~
g h	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?  If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	/11		
Ū	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
10-	against amounts due or received from them.)	100		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b	12a		
13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O .	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		~
	If "Yes," see the instructions and file Form 4720, Schedule N.	, .		
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
17	If "Yes," complete Form 4720, Schedule O.			
17	<b>Section 501(c)(21) organizations.</b> Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	47		
	If "Yes," complete Form 6069.	17		
	n res, complete roint oods.			

Form 990 (2023) Page **6** 

Part VI

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year . . . 1a 26 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 1b 23 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 V Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O . . . . . Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 Did the organization have a written document retention and destruction policy? 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . 15a Other officers or key employees of the organization . . . . . . . . . . . . . . . 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed WA 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ✓ Own website ✓ Upon request Other (explain on Schedule O) Another's website Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records. RYAN PORTER - CFO, (425)889-6310

Form 990 (2023) Page **7** 

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization no	r any relate	d org	aniz			ompe	nsa	ted any current	officer, director,	or trustee.
			(C)							
(A)	(B)	Position						(D)	(E)	(F)
Name and title	Average hours per week	(do not check more than one box, unless person is both an officer and a director/trustee)					n an	Reportable compensation from the	Reportable compensation from related	Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
JOSEPH CASTLEBERRY	32.00									
PRESIDENT	8.00	~		~				275,963	0	132,290
RYAN PORTER	32.00									
CFO	8.00			~				164,061	0	28,838
TROY BENDER	40.00									
DEAN	0.00					~		162,528	0	28,212
SARAH DRIVDAHL	40.00									
PROVOST	0.00					~		146,203	0	18,448
ERIC ENGSTROM	40.00									
VICE PRESIDENT	0.00					~		125,518	0	32,610
CRAIG CHAPMAN	40.00									
DEAN	0.00					~		125,388	0	27,402
BEN THOMAS	40.00									
ASSOCIATE PROVOST	0.00					~		121,532	0	28,412
BARBARA PETTY	4.00									
CHAIR	0.00	~		~				0	0	0
CHRIS EDWARDSON	3.00									
VICE CHAIR	0.00	~		~				0	0	0
JIM RICE	2.00									
SECRETARY	0.00	~		~				0	0	0
RON HASTIE	3.00									
TREASURER	0.00	~		~				0	0	0
HILARIO GARZA	2.00									
DIRECTOR	0.00	1						0	0	0
RAUL SANCHEZ	2.00									
DIRECTOR	0.00	~						0	0	0
RYAN KIDWELL	1.00									
		1	1	1	1	1	1	1	l .	I .

# Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A)	(B)	<b>(C)</b> Position						(D)	(E)	(F)
<b>(A)</b> Name and title	(B)		(do not check more than					(D) Reportable	<b>(E)</b> Reportable	(F) Estimated amount
Name and title	Average hours		ox, unless person is both an fficer and a director/trustee)					compensation	compensation	of other
	per week		_		_			from the	from related	compensation
	(list any hours for	divi	stitu	Officer	Key employee	ighe nplc	Former	organization (W-2/ 1099-MISC/	organizations (W-2/ 1099-MISC/	from the organization and
	related	dual	tion	~	필	st co	뿌	1099-NEC)	1099-NEC)	related organizations
	organizations below	Individual trustee or director	Institutional trustee		oyee	Highest compensated employee				
	dotted line)	stee	uste		"	ensa				
			ф			ated				
KLAYTON KO	2.00									
DIRECTOR	0.00	~						0	0	0
KIRSTEN MILLER	1.00									
DIRECTOR	0.00	~						0	0	0
BYRON PERKINS	2.00									
DIRECTOR	0.00	~						0	0	0
DAVE PHILLIPS	2.00									
DIRECTOR	0.00	~						0	0	0
GEORGE REECE	1.00									
DIRECTOR	0.00	~						0	0	0
DON ROSS	2.00									
DIRECTOR	0.00	~						0	0	0
ALAN SCHABERG	2.00									
DIRECTOR	0.00	~						0	0	0
DAN SCHIMELPFENIG	1.00									
DIRECTOR	0.00	~						0	0	0
JANET WEISS	1.00									
DIRECTOR	0.00	~						0	0	0
BILL WELCH	2.00									
DIRECTOR	0.00	~						0	0	0
JOEL WENDLAND	2.00									
DIRECTOR	0.00	~						0	0	0
BILL WILSON	3.00									
DIRECTOR	0.00	~						0	0	0
REGGIE WITHERSPOON	1.00									
DIRECTOR	0.00	~						0	0	0
KEVIN GALLO	1.00									
DIRECTOR	0.00	~						0	0	0

Page 8

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours	box,	unles	Pos eck s pe	rson	e than o is both or/trust	n an	(D) Reportable compensation	<b>(E)</b> Reportable compensation			( <b>F)</b> Estimated amou	
	per week (list any hours for related organizations below dotted line)	Individua or directo	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from rela organization 1099-MI 1099-NI	s (W-2/ SC/	fro	pensation the ization a progenization a progeniza	and
						ed							
MATT HARDER DIRECTOR	1.00 0.00	,						0		0			0
DION MAEDA	1.00	Ť						0					
DIRECTOR	0.00	~						0		0			0
TERRA MANGUM	1.00												
DIRECTOR	0.00	~						0		0			0
LEE MCCLOUD	2.00												
DIRECTOR	0.00	~						0		0			0
SEAN SILVERII	1.00												
DIRECTOR	0.00	~						0		0			0
		-											
1b Subtotal								1,121,193		0		296	5,212
c Total from continuation sheets to Part													
d Total (add lines 1b and 1c)								1,121,193		0			5,212
2 Total number of individuals (including		limite	ed t	o t	thos	e list	ted	above) who re	eceived m	nore t	han \$1	00,00	00 of
reportable compensation from the organi	zation							20					
3 Did the organization list any <b>former</b> of employee on line 1a? If "Yes," complete s							-	loyee, or highes	-		3	Yes	No
4 For any individual listed on line 1a, is the											-		
organization and related organizations													
											4	~	
5 Did any person listed on line 1a receive of	r accrue co	ompe	nsat	tion	froi	m any	/ un	related organizat	ion or indi	ividua			
for services rendered to the organization	? If "Yes," c	compl	ete .	Sch	nedu	ıle J f	or s	such person .			5		~
Section B. Independent Contractors													
1 Complete this table for your five high compensation from the organization. Repo													
(A) Name and business add	ress							(B) Description of serv	rices		(C) Compens	ation	
ESMB INC, 720 MARKET ST STE 772, KIRKLAND,	WA 98033						СС	ONSTRUCTION				2,789	9,243
NATIONAL MANAGEMENT RESOURCES CORP, PO BOX 1224, LAGRANGE, GA 3024 FACILITY AND LANDSCAPE I										1,699,084			
SODEXO AMERICA LLC, PO BOX 360170, PITTSBI	JRGH, PA 1	5251-	6170	)			DII	NING SERVICES				1,838	3,159
SYNERGY CAMPUS SECURITY SERVICES LL, PO	BOX 1224,	LAGR	ANG	ξE, (	GA :	30241	SE	CURITY PATROL				<b>57</b> 7	7,603
ENCOURA LLC. 75 REMITTANCE DR DEPT 1020. 0	CHICAGO. II	6065	54				FD	UCATIONAL CON	ISULTAN			635	5.536

Total number of independent contractors (including but not limited to those listed above) who

23

received more than \$100,000 of compensation from the organization

# Part VIII Statement of Revenue

		Check if Schedule	Осо	ntains a re	spon	se or note to an	y line in this Pa	rt VIII		
							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
is,	1a	Federated campaig	ns .		1a	0				
Contributions, Gifts, Grants, and Other Similar Amounts	b	Membership dues			1b	0				
اع ق	С	Fundraising events			1c	1,291,930				
fts,	d	Related organization	ns .		1d	428,106				
<u>i</u> g i <u>E</u>	е	Government grants	(cont	ributions)	1e	160,896				
ns, Sin	f	All other contribution								
atio		and similar amounts no			1f	3,045,628				
년 된	g	Noncash contribution								
on I		lines 1a-1f			1g	\$ 41,823				
<u>a</u>	h	Total. Add lines 1a-	-1f .				4,926,560			
Δ.						Business Code				
Š	2a	TUITION & FEES				611310	34,834,289	34,834,289	0	0
Je n	b	STUDENT HOUSING	; 			611710	5,884,972	5,884,972	0	0
m (e)	C	AUXILIARY				611710	105,113	105,113	0	0
gram Ser Revenue	d	STUDENT SUPPORT ATHLETIC EVENTS	I FEE	5		611710	441,969	441,969	0	0
Program Service Revenue	e f	All other program se	ervice	 rovenue		711210	36,746	36,746	0	0
<u> </u>	g	Total. Add lines 2a-					41,303,089	0	0	0
	3	Investment income					41,303,007			
		other similar amoun					284,121	0	0	284,121
	4	Income from investr	ment o	of tax-exem	od ta	nd proceeds	0	0	0	0
	5	<b>5</b>		•		0	0	0	0	
		•		(i) Real		(ii) Personal				
	6a	Gross rents	6a	31:	2,917	0				
	b	Less: rental expenses	6b		0	0				
	С	Rental income or (loss)	6с		2,917	0				
	d	Net rental income o	r (los	s)			312,917	0	0	312,917
	7a	Gross amount from		(i) Securit	ies	(ii) Other				
		sales of assets		5.59	7,158	0				
		other than inventory	7a	0,07	.,					
Revenue	b	Less: cost or other basis and sales expenses .				_				
Ver		·	7b		7,331	0				
Be		Gain or (loss)	7c		9,827	0	222.027	0		222.027
ē		Net gain or (loss)					239,827	0	0	239,827
Other	ва	Gross income fro events (not including		1,291,930						
		of contributions re								
		1c). See Part IV, line			8a	71,476				
	b	Less: direct expens	es .		8b	122,540				
		Net income or (loss)			g eve		-51,064		0	-51,064
	9a	Gross income f								
		activities. See Part	IV, lin	e 19 .	9a	0				
		Less: direct expens			9b	0				
		Net income or (loss)			tivitie	s	0	0	0	0
	10a	Gross sales of in		•						
		returns and allowan			10a	0				
		Less: cost of goods			10b	0				
	С	Net income or (loss)	) from	sales of in	vento	-	0	0	0	0
sno	44~					Business Code				
scellaneo Revenue	11a									
ella Ver	b									
Miscellaneous Revenue	c d	All other revenue					0	0	0	0
Ξ	e	Total. Add lines 11a			-		0	0	0	0
	12	Total revenue. See					47,015,450	41,303,089	0	785,801
							4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 - 4 -	4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		

Form 990 (2023) Page **10** 

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Chapte if Cahadula O aantaina a raananaa	au mata ta amu lina	in this Dout IV		
	Check if Schedule O contains a response				
	ot include amounts reported on lines 6b, 7b, o, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21 .	0	0		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	12,630,239	12,630,239		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	-	-	110.010	17.004
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	542,132	412,228	112,810	17,094
		35,523	0	35,523	0
7 8	Other salaries and wages	16,697,401	14,780,605	1,526,136	390,660
	section 401(k) and 403(b) employer contributions)	368,760	294,666	64,340	9,754
9	Other employee benefits	2,573,981	1,985,471	532,005	56,505
10	Payroll taxes	1,211,347	956,765	233,336	21,246
11	Fees for services (nonemployees):		,		,
а	Management	3,703,444	3,455,282	154,577	93,585
b	Legal	21,969	0	21,969	0
C	Accounting	58,178	0	58,178	0
d	Lobbying	0	0	0	0
e	Professional fundraising services. See Part IV, line 17	48,000	J	Ü	48,000
f	Investment management fees	77,603	0	77,603	0
g	Other. (If line 11g amount exceeds 10% of line 25, column	11,003	0	77,003	
3	(A), amount, list line 11g expenses on Schedule O.) .	1,283,880	878,809	205 105	19,966
12	Advertising and promotion			385,105	
		801,500	46,762	754,738	0
13	Office expenses	111,299	53,485	56,816	998
14	Information technology	697,825	535,652	127,971	34,202
15	Royalties	0	0	0	0
16	Occupancy	1,821,677	1,687,750	94,406	39,521
17 18	Travel	935,736	883,392	38,653	13,691
10	for any federal, state, or local public officials				
		0	0	0	0
19	Conferences, conventions, and meetings	0	0	0	0
20	Interest	595,965	494,477	80,984	20,504
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization .	2,381,882	33,333	2,347,366	1,183
23	Insurance	461,557	52,500	409,057	0
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a	Instructional Expenses	2,083,076	2,083,076	0	0
b	Fundraising Expenses	89,959	21,548	13,782	54,629
С	Dues Fees Subscriptions	64,255	61,887	2,085	283
d	Bad Debt	268,010	0	268,010	0
е	All other expenses	863,118	560,550	299,794	2,774
25	Total functional expenses. Add lines 1 through 24e	50,428,316	41,908,477	7,695,244	824,595
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				5 <b>000</b> (0000)

Part X Balance Sheet

		Check if Schedule O contains a response or	note	to any line in this Pa	rt X		
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing			1,839,750	1	3,452,666
	2	Savings and temporary cash investments		[	1,631,312	2	300,644
	3	Pledges and grants receivable, net		[	0	3	0
	4	Accounts receivable, net	[	1,501,833	4	2,161,193	
	5	Loans and other receivables from any current of trustee, key employee, creator or founder, substa- controlled entity or family member of any of thes	antial	contributor, or 35%		_	
	6	Loans and other receivables from other disqual	-		0	5	0
		under section 4958(f)(1)), and persons described		,	0	6	0
G	7	Notes and loans receivable, net			0	7	0
Assets	8	Inventories for sale or use		+	0	8	0
ASS	9				784,424	9	634,693
,	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		84,574,564	704,424	9	034,093
	b	Less: accumulated depreciation	10b	38,751,973	44,800,574	10c	45,822,591
	11	Investments – publicly traded securities			10,603,837		3,821,129
	12	Investments - other securities. See Part IV, line 1	1 .	[	157,999	12	162,641
	13	Investments-program-related. See Part IV, line	11 .	[	0	13	0
	14	Intangible assets		[	0	14	0
	15	Other assets. See Part IV, line 11		[	1,287,446	15	723,585
	16	Total assets. Add lines 1 through 15 (must equa	ıl line :	33)	62,607,175	16	57,079,142
	17	Accounts payable and accrued expenses			3,601,760	17	2,441,884
	18	Grants payable		0	18	0	
	19	Deferred revenue	1,734,437	19	1,773,643		
	20	Tax-exempt bond liabilities		21,088,611	20	19,851,980	
	21	Escrow or custodial account liability. Complete F			0	21	0
Liabilities	22	Loans and other payables to any current or trustee, key employee, creator or founder, substa- controlled entity or family member of any of thes	antial	contributor, or 35%			
iak			-		0		0
_	23	Secured mortgages and notes payable to unrelated Unsecured notes and loans payable to unrelated		•	1,788,043		1,723,137
	24 25	Other liabilities (including federal income tax, parties, and other liabilities not included on lines	payab 17–2	les to related third 4). Complete Part X	0	24	0
		of Schedule D			1,239,604		924,362
	26	<b>Total liabilities.</b> Add lines 17 through 25			29,452,455	26	26,715,006
Net Assets or Fund Balances		Organizations that follow FASB ASC 958, checand complete lines 27, 28, 32, and 33.	ck he	re 🗸			
ale	27				27,632,039	27	24,049,192
d B	28				5,522,681	28	6,314,944
r Fun		Organizations that do not follow FASB ASC 95 and complete lines 29 through 33.	58, ch	eck here			
0 0	29	Capital stock or trust principal, or current funds		+		29	
et	30	Paid-in or capital surplus, or land, building, or eq	Juipme	ent fund		30	
4se	31	Retained earnings, endowment, accumulated inc	come,	or other funds .		31	
et /	32			[	33,154,720	32	30,364,136
Ž	33	Total liabilities and net assets/fund balances .			62,607,175	33	57,079,142

Form 990 (2023) Page **12** 

Part	Reconciliation of Net Assets				•	
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1		4	47,01	5,450
2	Total expenses (must equal Part IX, column (A), line 25)	2		!	50,42	8,316
3	Revenue less expenses. Subtract line 2 from line 1	3			-3,41	2,866
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		;	33,15	4,720
5	Net unrealized gains (losses) on investments	5			62	2,282
6	Donated services and use of facilities	6				0
7	Investment expenses	7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10		;	30,36	4,136
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII		<u> </u>			
			_		Yes	No
1	Accounting method used to prepare the Form 990:  Cash Accrual Other	ما ما ما				
	If the organization changed its method of accounting from a prior year or checked "Other," of Schedule O.	xpiairi	on			
_						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		\
	If "Yes," check a box below to indicate whether the financial statements for the year were conversed on a separate basis, consolidated basis, or both.	mplied	ı or			
	•					
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			01-		
b	Were the organization's financial statements audited by an independent accountant?	 المحالات		2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud separate basis, consolidated basis, or both.	iilea o	m a			
	·					
С	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for organization.	oreigh	nt of			
C	the audit, review, or compilation of its financial statements and selection of an independent account			2c	,	
	If the organization changed either its oversight process or selection process during the tax year,			20		
	Schedule O.	λριαιι	311			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set f	orth in	the			
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		.   ;	3a	~	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not ur					
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such	audits	·	3b	~	
				Eorn	aan	(2023)

Form **990** (2023)

### **SCHEDULE A** (Form 990)

# **Public Charity Status and Public Support**

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization Employer identification number							
NORTHWEST UNIVERSITY					91-06		
Part I Reason for Public Cha						ons.	
The organization is not a private foundation		,		-	•		
1 A church, convention of church	•				0(b)(1)(A)(i).		
2 A school described in section		•	-		\/A\/:::\		
<ul><li>3  A hospital or a cooperative ho</li><li>4  A medical research organizati</li></ul>						(iii) Entar tha	
hospital's name, city, and stat	·e:						
5 An organization operated for section 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	ed by a government	al unit described in	
<ul> <li>A federal, state, or local gover</li> <li>An organization that normally described in section 170(b)(1</li> </ul>	receives a subs	tantial part of its sup				n the general public	
8 A community trust described	in <b>section 170(b</b> )	(1)(A)(vi). (Complete I	Part II.)				
9 An agricultural research organ or university or a non-land-gra university:	ant college of agr	iculture (see instruction	ons). Ente	r the nan	ne, city, and state of	the college or	
10 An organization that normally receipts from activities related support from gross investmen acquired by the organization a	I to its exempt fu It income and uni	nctions, subject to ce related business taxal	rtain exce ble incom	eptions; a ne (less se	and (2) no more than ection 511 tax) from	33 <sup>1</sup> / <sub>3</sub> % of its	
11 An organization organized and	•		-				
12 An organization organized and							
one or more publicly supporte the box on lines 12a through 1.							
a Type I. A supporting organization supporting organization. Y	n(s) the power to	regularly appoint or e	lect a ma	jority of t			
b Type II. A supporting orga control or management of organization(s). You must	the supporting o	rganization vested in	the same				
c Type III functionally integ						ally integrated with,	
d  Type III non-functionally	. , .	•		-		orted organization(s)	
that is not functionally inte requirement (see instruction	grated. The orga	nization generally mus	st satisfy	a distribu	ıtion requirement an		
e Check this box if the organ functionally integrated, or	nization received Type III non-func	a written determination	on from th	ne IRS tha	at it is a Type I, Type ion.	e II, Type III	
f Enter the number of supported							
<b>g</b> Provide the following information	n about the supp	orted organization(s).					
(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	organization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)	
			Yes	No			
(A)							
(B)							
(C)							
(D)							
(E)							
Total							

Schedule A (Form 990) 2023 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) **(b)** 2020 (a) 2019 (c) 2021 (d) 2022 **(e)** 2023 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . 4,533,739 6,282,613 6,683,946 5,591,461 4,926,560 28,018,319 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 0 0 0 0 0 0 The value of services or facilities 3 furnished by a governmental unit to the organization without charge . . . . 0 0 0 0 0 0 **Total.** Add lines 1 through 3 4 4,533,739 6,282,613 6,683,946 5,591,461 4,926,560 28,018,319 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . 1,772,718 **Public support.** Subtract line 5 from line 4 26,245,601 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2019 **(b)** 2020 (c) 2021 (d) 2022 (e) 2023 (f) Total 7 28,018<u>,</u>319 Amounts from line 4 . . . . . . 4,533,739 6,282,613 6,683,946 5,591,461 4,926,560 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources . . . . . . . . 1,124,768 1,059,290 1,387,613 597,038 5,406,467 1,237,758 Net income from unrelated business 9 activities, whether or not the business is regularly carried on . . . . . . 0 0 0 0 0 0 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . 0 0 0 0 0 0 **Total support.** Add lines 7 through 10 11 33,424,786 Gross receipts from related activities, etc. (see instructions) . . . . . . . . . . . . . . . . . . 12 12 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage 14 Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f)) . . . . . **78.52** % Public support percentage from 2022 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . . . 15 331/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this ~ 331/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

18

Schedule A (Form 990) 2023 Page **3** 

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support			, , -		,	
Calen	dar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees	. ,		,		,	
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	on B. Total Support			1			
	dar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	<b>(e)</b> 2023	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
12	loss from the sale of capital assets (Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the organization, check this box and stop he	•			or fifth tax ye		. , . ,
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2023 (line 8	3, column (f), c	livided by line	13, column (f))		15	%
16	Public support percentage from 2022 Sch	nedule A, Part	III, line 15 .			16	%
Secti	on D. Computation of Investment In	come Perce	ntage				
17	Investment income percentage for 2023 (			-			%
18	Investment income percentage from 2022						%
19a	331/3% support tests—2023. If the organ						
_	17 is not more than 331/3%, check this box		_	-		_	_
b	331/3% support tests—2022. If the organiz						
00	line 18 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this l	_	=				_
20	Private foundation. If the organization di	a not check a	pox on line 14.	, 19a, or 19b, (	cneck this box	and see instru	ctions . 🔲

Schedule A (Form 990) 2023 Page 4

#### **Supporting Organizations** Part IV

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### S

	on A. All Supporting Organizations		Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	1-		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	4c		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI</b> .	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI</b> .	9c		
l0a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10a		

10b

Schedule A (Form 990) 2023 Page 5 Part IV **Supporting Organizations** (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Yes No 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). 1 Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3 Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete **line 2** below. The organization is the parent of each of its supported organizations. *Complete line 3 below.* С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions). 2 Activities Test. Answer lines 2a and 2b below. Yes No Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. 2b Parent of Supported Organizations. Answer lines 3a and 3b below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI. 3a

Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

3b

Schedule A (Form 990) 2023

Part	V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	jan	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying			
	instructions. All other Type III non-functionally integrated supporting organ	nızat	ions must complete Secti	
Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B-Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C—Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function (see instructions).	ally	integrated Type III suppor	ting organization

Schedule A (Form 990) 2023 Page **7** 

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2023 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) Section E—Distribution Allocations (see instructions) **Underdistributions Distributable Excess Distributions** Pre-2023 Amount for 2023 Distributable amount for 2023 from Section C, line 6 2 Underdistributions, if any, for years prior to 2023 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2023 a From 2018 . . . . . From 2019 **c** From 2020 **d** From 2021 . . . . . **e** From 2022 . . . . . Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2023 distributable amount Carryover from 2018 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2023 from Section D, line 7: Applied to underdistributions of prior years Applied to 2023 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result 5 greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2024. Add lines 3j and 4c. Breakdown of line 7: Excess from 2019 . . . Excess from 2020 . . . Excess from 2021 . . . Excess from 2022 . . . Excess from 2023 . . .

Schedule A (Form 990) 2023 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part Part VI III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Schedule A, Part II, Line 10 - THIS RELATES TO STUDENT SUPPORT AND ATHLETIC DEPARTMENT REVENUE

# SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047

2023

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

NORT	HWEST UNIVERSITY		91-0615846
Par			s or Accounts
	Complete if the organization answered "	Yes" on Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor a		
_	funds are the organization's property, subject to the	•	
6	Did the organization inform all grantees, donors, ar only for charitable purposes and not for the benefi		
	conferring impermissible private benefit?		
Dor			· · · · · · · L Yes L No
Par		Vos" on Form 000 Part IV line 7	
4	Complete if the organization answered "		
1	Purpose(s) of conservation easements held by the conservation of land for public use (for example, recreation).	= : : : : : : : : : : : : : : : : : : :	a historically important land area
	Protection of natural habitat		a certified historic structure
	Preservation of open space	☐ Freservation of	a certified historic structure
2	Complete lines 2a through 2d if the organization hel	d a qualified conservation contribution	in the form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		. 2a
b	Total acreage restricted by conservation easements		
C	Number of conservation easements on a certified hi		
d	Number of conservation easements included on line		
	on a historic structure listed in the National Register		· 2d
3	Number of conservation easements modified, trans	ferred, released, extinguished, or term	inated by the organization during the
	tax year		
4	Number of states where property subject to conserv		
5	Does the organization have a written policy reg		_
	violations, and enforcement of the conservation eas		
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	conservation easements during the year
_			
7	Amount of expenses incurred in monitoring, inspecting	g, handling of violations, and enforcing c	conservation easements during the year
8	Does each conservation easement reported on line	2d above satisfy the requirements of s	action 170(h)(4)(P)(i)
0	and section 170(h)(4)(B)(ii)?	·	
9	In Part XIII, describe how the organization reports of		· · · · · · · L Yes L No
	sheet, and include, if applicable, the text of the foot		
	organization's accounting for conservation easemer		
Part	III Organizations Maintaining Collections	of Art. Historical Treasures. or C	Other Similar Assets
	Complete if the organization answered "	•	
1a	If the organization elected, as permitted under FAS	B ASC 958, not to report in its revenue	e statement and balance sheet works
	of art, historical treasures, or other similar assets		
	service, provide in Part XIII the text of the footnote t	o its financial statements that describe	s these items.
b	If the organization elected, as permitted under FAS	SB ASC 958, to report in its revenue st	tatement and balance sheet works of
	art, historical treasures, or other similar assets held		earch in furtherance of public service,
	provide the following amounts relating to these item		
	(i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X		\$
	(ii) Assets included in Form 990, Part X		\$
2	If the organization received or held works of art,	historical treasures, or other similar a	assets for financial gain, provide the
	following amounts required to be reported under FA	ASB ASC 958 relating to these items.	
а	Revenue included on Form 990, Part VIII, line 1 .		\$

**b** Assets included in Form 990, Part X . . . . . . . . .

chedu	e D (Form 990) 2023									Page <b>2</b>
Part	Organizations Maintaining	Collections of A	Art, His	torical T	reasures	, or Ot	ther Similar A	\ss	ets (cont	
3	Using the organization's acquisition, a collection items (check all that apply).									
а	☐ Public exhibition		d	☐ Loan o	or exchang	e progi	ram			
b	☐ Scholarly research		е							
С	☐ Preservation for future generations									
4	Provide a description of the organizat XIII.	ion's collections a	nd expla	ain how th	ney further	the org	ganization's exe	emp	ot purpose	e in Part
5	During the year, did the organization assets to be sold to raise funds rather							ilar	☐ Yes	☐ No
Part	V Escrow and Custodial Arra	ngements								
	Complete if the organization 990, Part X, line 21.	answered "Yes"	on For	m 990, F	Part IV, line	e 9, or	reported an a	ımo	ount on F	orm
1a	Is the organization an agent, trustee,	custodian, or oth	er intern	nediary fo	or contribut	tions o	r other assets	not		
	included on Form 990, Part X?								☐ Yes	☐ No
b	If "Yes," explain the arrangement in Pa	art XIII and comple	te the fo	llowing ta	able.					
								Am	ount	
С	Beginning balance					10	;			
d	Additions during the year					10	i			
е	Distributions during the year					16				
f	Ending balance					11	Ŧ			
2a	Did the organization include an amour	nt on Form 990, Pa	art X, line	21, for e	scrow or co	ustodia	l account liabili	ty?	☐ Yes	☐ No
b	If "Yes," explain the arrangement in Pa	art XIII. Check here	e if the ex	kplanation	n has been	provid	ed in Part XIII	<u></u>		
Par	t V Endowment Funds									
	Complete if the organization	answered "Yes"	on For	m 990, F	Part IV, line	e 10.				
		(a) Current year	<b>(b)</b> Prid	or year	(c) Two year	s back	(d) Three years ba	ack	(e) Four year	ars back
1a	Beginning of year balance	10,568,880	11	1,177,252	11,4	97,047	9,605,7	75	8,	,986,155
b	Contributions	244,142		43,692	2	32,070	546,0	01		610,364
С	Net investment earnings, gains, and									
	losses	1,295,654		-395,439	-3	76,001	1,524,6	48		195,148
d	Grants or scholarships	273,279		219,897	1	75,864	179,3	577		185,892
е	Other expenditures for facilities and									
	programs	50,301		36,728		0		0		0
f	Administrative expenses	0		0		0		0		0
g	End of year balance	11,785,096	10	0,568,880	11,1	77,252	11,497,0	147	9,	,605,775
2	Provide the estimated percentage of the	he current year en	d balanc	e (line 1g	, column (a	)) held	as:			
а	Board designated or quasi-endowmer	nt28_9	6							
b	Permanent endowment 53	%								
С	Term endowment 19 %									
	The percentages on lines 2a, 2b, and 2	2c should equal 10	00%.							
3a	Are there endowment funds not in the organization by:	e possession of th	e organi	zation tha	at are held	and ad	Iministered for	the	V	es No
	-								3a(i)	3 NO
	.,							•		
<b>L</b>	(ii) Related organizations?								( /	
	Describe in Part XIII the intended uses	_	•					•	3b   v	
4 Part			ıı s enac	willent fl	ii lus.			—		
rait			on For	m 000 F	Oart IV/ line	110	Saa Farm 000	n 🗅	art V lin	0.10
	Complete if the organization							<u>ار ک</u>		
	Description of property	(a) Cost or oth		` '	r other basis ther)		Accumulated epreciation		(d) Book v	aiue
4 -	Lond	,		(0)						0.45.00:
1a	Land		0		3,345,326		20.0/2.52/			,345,326
b	Buildings		0		64,629,670 0		30,860,501	—	33,	,769,169 <u>,</u> 0
			1.0				111			

**e** Other

10,929,643

5,669,925

0

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))

3,038,171

5,669,925

45,822,591

7,891,472

0

Schedule D (Form 990) 2023

Part VII	Investments – Other Securities		<u> </u>
	Complete if the organization answered "Yes" on Form 990, Par	t IV, line 11b. See F	form 990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial	derivatives		
	eld equity interests		
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
	mn (b) must equal Form 990, Part X, line 12, col. (B))  Investments—Program Related		
Part VIII	Complete if the organization answered "Yes" on Form 990, Par	+ IV line 11e See F	Form 000 Part V line 12
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)			,
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, line 13, col. (B))		
Part IX	Other Assets	!	
	Complete if the organization answered "Yes" on Form 990, Par	t IV, line 11d. See F	orm 990, Part X, line 15.
	(a) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
_(7)			
(8)			
(9)	(a)		
	mn (b) must equal Form 990, Part X, line 15, col. (B))	<del></del>	
Part X		+ IV/ line 11e er 11f	Soo Form 000 Port V
	Complete if the organization answered "Yes" on Form 990, Par line 25.	tiv, line the or thi	. See Form 990, Part X,
1.	(a) Description of liability		(b) Pook value
(1) Federal ir			(b) Book value
			635,062
(2) Student (3) Lease P	Deposits		19,554
	etirement Obligation		154,726
	erest Agreement Obligations		115,020
	erest Agreement Obligations		113,020
(6) (7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, line 25, col. (B))		924,362
	uncertain tax positions. In Part XIII, provide the text of the footnote to the org		
	s liability for uncertain tax positions under FASB ASC 740. Check here if the te		

Schedule D (Form 990) 2023 Page **4** 

Part	-		-	Return	
	Complete if the organization answered "Yes" on Form 990,				
1	Total revenue, gains, and other support per audited financial statements			1	36,618,689
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		ı		
а	Net unrealized gains (losses) on investments	2a	622,282		
b	Donated services and use of facilities	2b	0		
С	Recoveries of prior year grants	2c	0		
d	Other (Describe in Part XIII.)	2d	-11,141,583		
	3			2e	-10,519,301
3	Subtract line <b>2e</b> from line <b>1</b>	; .		3	47,137,990
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	0		
b	Other (Describe in Part XIII.)	4b	-122,540	_	
	Add lines 4a and 4b			4c	-122,540
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	47,015,450
Part	• • • • • • • • • • • • • • • • • • •			r Ketur	'n
	Complete if the organization answered "Yes" on Form 990,	Part I	V, line 12a.		
1	Total expenses and losses per audited financial statements			1	38,147,133
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	۱.	I		
а	Donated services and use of facilities	2a	0		
b	Prior year adjustments	2b	0		
C	Other losses	2c	0		
d	Other (Describe in Part XIII.)	2d	426,659		
	Add lines 2a through 2d			2e	426,659
3	Subtract line 2e from line 1	i ·		3	37,720,474
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	١.			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	77,603		
b	Other (Describe in Part XIII.)		12,630,239	4-	
				4c	12,707,842
5 Part	Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line <b>XIII Supplemental Information</b>	ie 16.)		5	50,428,316
	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a an	4 1· D	art IV lines 1b and 2b	· Dort \/	ling 1: Dort V ling
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part				
		-	-		
	lule D, Part V, Line 4 - THE ENDOWMENT IS HELD BY NORTHWEST UNIVERSI				
	ARILY TO GENERATE REVENUE TO SUPPORT SCHOLARSHIPS FOR STUDEN				
OTHE	R ENDOWMENT FUNDS SUPPORT THE UNIVERSITY DIRECTLY BY ADDING A	וווטטוו	JNAL REVENUE TO TH	E UNIVE	RSITY.
C-b-d	Lide D. Dord VI. Line 2d. DEVENUE DEDODTED ON NODTHWEST UNIVERSITY				
	lule D, Part XI, Line 2d - REVENUE REPORTED ON NORTHWEST UNIVERSITY				
	ICIAL AID REPORTED WITH REVENUE IN THE AUDITED FINANCIAL STATEM	-N15 -	\$12,630,239. INVESTME	NI FEES	5 -\$ / / ,603.
TOTAL	L TO SCHEDULE D, PART XI, LINE 2D -\$11,141,583.				
Cobod	lula D. Dart VI. Lina Ab. Fundraining Funancea Departed with Funancea on the	 FC #1			
Sched	lule D, Part XI, Line 4b - Fundraising Expenses Reported with Expenses on the	15 \$1	<u>22,540.</u>		
Cobod	Indo D. Dort VII. Lino 2rd FVDENCEC DEDODTED ON NODTHWEET HANDEDCIT		NDATIONIC TAY DETUI		 110
	lule D, Part XII, Line 2d - EXPENSES REPORTED ON NORTHWEST UNIVERSIT				
	RAISING EXPENSES REPORTED WITH EXPENSES ON THE FINANCIAL STAT	EIVIEIVI	5 \$122,540. TOTAL TO	SCHEDU	JLE D,
PARI	XII, LINE 2D \$426,659.				
Cobod	Indo D. Dort VII. Line 4h. FINANCIAL AID DEDODED WITH DEVENUE IN THE	·····	D FINANCIAL CTATEM	ENTC ¢1	2 (20 220
Sched	lule D, Part XII, Line 4b - FINANCIAL AID REPORTED WITH REVENUE IN THE A	AUDITE	D FINANCIAL STATEM	EN13 \$1	2,030,239.

# SCHEDULE E (Form 990)

### **Schools**

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization

NORTHWEST UNIVERSITY

91-0615846

Part I

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	~	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	~	
3	Has the organization publicized its racially nondiscriminatory policy on its primary publicly accessible Internet homepage at all times during its tax year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	`	
	SATISFIED THE PUBLICITY REQUIREMENTS BY COMPLYING WITH SECTION 4.02 OF THE SAME REVENUE PROCEDURE. THE UNIVERSITY HAS ALSO POSTED THIS POLICY ON THEIR WEBSITE.			
4	Does the organization maintain the following?			
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	~	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	~	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c 4d	<i>y</i>	
d	If you answered "No" to any of the above, please explain. If you need more space, use Part II.	40		
5 a	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	5a		V
b	Admissions policies?	5b		~
	Employment of faculty or administrative staff?			
С.		5c		
d	Scholarships or other financial assistance?	5d		
е	Educational policies?	5e		·
f	Use of facilities?	5f		·
g	Athletic programs?	5g		
h	Other extracurricular activities?	5h		~
6a b	Does the organization receive any financial aid or assistance from a governmental agency?	6a 6b	<b>V</b>	V
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, as modified by Rev. Proc. 2019-22, 2019-22 I.R.B. 1260, covering racial nondiscrimination? If "No," explain on Part II	7	~	

Schedule E (Form 990) 2023 Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions. Schedule E, Part I, Line 6 - NORTHWEST UNIVERSITY RECEIVES TITLE IV FINANCIAL AID THAT IS DISBURSED TO ELIGIBLE STUDENTS ATTENDING THE UNIVERSITY.

### **SCHEDULE F** (Form 990)

### **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

NOR	THWEST UNIVERSITY					91-0615846
Pai	General Information Form 990, Part IV, line		ies Outside	the United States. Con	nplete if the organization	answered "Yes" or
1	For grantmakers. Does the other assistance, the grante award the grants or assistan	ees' eligibility ce?	for the gran	ts or assistance, and the	selection criteria used to	☐ Yes ☐ No
2	For grantmakers. Describe outside the United States.	in Part V the	e organization	's procedures for monitorir	ng the use of its grants ar	nd other assistance
3	Activities per Region. (The fo	llowing Part	I, line 3 table o	can be duplicated if addition	nal space is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1)	South Asia	0	0	Program Services	RECRUITING TRIPS TO IN	D 60,662
(2)	Sub-Saharan Africa	0	0	Program Services	INTERNATIONAL STUDY 1	TC 34,604
(3)	East Asia and the Pacific	0	0	Program Services	A STUDENT RECRUITING	T 13,919
(4)	Central America and the Caribb	0	0	Program Services	INTERNATIONAL STUDY 1	TC 33,428
(5)	Europe (including Iceland and C	0	0	Program Services	THERE WERE INTERNATION	O 352,370
(6)	Middle East and North Africa	0	0	Program Services	INTERNATIONAL STUDY 1	137,308
(7)						
(8)						
(9)						
(10)						
(11)						
(12)						
(13)						
(14)						
(15)						
(16)						
(17)						
3a	Subtotal					
b						
С	Totals (add lines 3a and 3b)	0	0			632,291

Schedule F (Form 990) 2023

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (a) Name of (b) IRS code (c) Region (d) Purpose of (e) Amount of (f) Manner of (g) Amount of (h) Description (i) Method of section and EIN organization grant cash grant cash noncash of noncash assistance valuation (book, FMV, (if applicable) disbursement assistance appraisal, other) (1) (2) (3) (4) (5) (6) (7) (8) (9)(10)(11) (12)(13)(14)(15)(16)Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . .

Schedule F (Form 990) 2023

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	( <b>b)</b> Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2023 Page **4** 

# Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see the Instructions for Form 926)	☐ Yes	☑ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see the Instructions for Forms 3520 and 3520-A; don't file with Form 990)	☐ Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see the Instructions for Form 5471)	☐ Yes	✓ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see the Instructions for Form 8621)	☐ Yes	✓ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see the Instructions for Form 8865)	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see the Instructions for Form 5713; don't file with Form 990)	☐ Yes	✓ No

Schedule F (Form 990) 2023

Schedule F (Form 990) 2023 Page 5

### Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

Schedule F, Part I, Line 3 - THE EXPENDITURES INCLUDED IN SCHEDULE F, PART I ARE REPORTED UNDER THE ACCRUAL				
METHOD OF ACCOUNTING.				

### **SCHEDULE G** (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

NOR	THWEST UNIVERSITY					91-0	0615846
Par	Fundraising Activities. Form 990-EZ filers are no	Complete if th ot required to	e organiza complete	ation answ this part.	vered "Yes" on	Form 990, Part IV, I	ine 17.
1	Indicate whether the organization	n raised funds t	hrough any	of the follo	owing activities. C	Check all that apply.	
а	Mail solicitations		e 🗆	Solicitati	on of non-govern	ment grants	
b	Internet and email solicitation	ns	f [	Solicitati	on of governmen	t grants	
С	Phone solicitations		g 🔽	Special f	undraising event	S	
d	In-person solicitations						
2a	Did the organization have a writt or key employees listed in Form						
b		individuals or e	ntities (fund		•	=	
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have r control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
	Coo Schodulo C. Dart IV. Statement		Yes	No			
1	See Schedule G, Part IV, Statement						
2							
3							
4							
5							
6							
7							
8							
9							
10							
Total					3,818,412	48,000	3,770,412
3	List all states in which the organ registration or licensing.	nization is regis	tered or lic	ensed to s	olicit contributior	ns or has been notifie	d it is exempt from
WA							

**Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
			PRESIDENT'S BANQUE	GOLF TOURN	0	(add col. (a) through
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
ne						
Revenue	1	Gross receipts	1,299,826	63,580		1,363,406
Be						
	2	Less: Contributions	1,250,925	41,005		1,291,930
	3	Gross income (line 1				
		minus line 2)	48,901	22,575		71,476
	4	Cash prizes	0	0		0
	5	Noncash prizes	0	0		0
<b>(</b> 0						
Direct Expenses	6	Rent/facility costs	26,102	16,986		43,088
Sen						
Ä	7	Food and beverages	48,901	13,483		62,384
ಭ						
)ire	8	Entertainment	7,676	0		7,676
Ц						
	9	Other direct expenses .	8,352	1,040		9,392
	10	Direct expense summary. Ac		122,540		
	11	Net income summary. Subtr	act line 10 from line 3, c	olumn (d)		-51,064
Pa	rt III	Gaming. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 19,	or reported more than
		\$15,000 on Form 990-E	Z, line 6a.			·
Θ			(a) Discour	(b) Pull tabs/instant	(-) Othin	(d) Total gaming (add
nu			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
Œ	1	Gross revenue				
S	2					
nse		Cash prizes				
en		Cash prizes				
ф	3					
t Expe	3	Cash prizes				
ect Expe	3	Noncash prizes				
Direct Expenses	_					
Direct Expe	_	Noncash prizes				
Direct Expe	4	Noncash prizes	☐ Yes %	☐ Yes %	☐ Yes %	
Direct Expe	4	Noncash prizes  Rent/facility costs  Other direct expenses .		I =	☐ Yes%	
Direct Expe	5	Noncash prizes	☐ Yes% ☐ No	☐ Yes% ☐ No		
Direct Expe	4 5 6	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor	☐ No	☐ No		
Direct Expe	5	Noncash prizes  Rent/facility costs  Other direct expenses .	☐ No	☐ No		
Direct Expe	4 5 6	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ac	No dd lines 2 through 5 in c	olumn (d)	□ No	
Direct Expe	4 5 6 7	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor	No dd lines 2 through 5 in c	olumn (d)	□ No	
	4 5 6 7 8	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ad  Net gaming income summar	No  dd lines 2 through 5 in c	olumn (d)	□ No	
9	4 5 6 7 8 Er	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ad  Net gaming income summar	dd lines 2 through 5 in c y. Subtract line 7 from li	olumn (d)	□ No	
9	4 5 6 7 8 Er a Is	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Act of the direct expense summary and the state (s) in which the or is the organization licensed to companization licensed to companize the state (s).	No  dd lines 2 through 5 in c  y. Subtract line 7 from li  rganization conducts ga  onduct gaming activities	olumn (d)	□ No	🗌 Yes 🗌 No
9	4 5 6 7 8 Er a Is	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ad  Net gaming income summar  Inter the state(s) in which the of the organization licensed to co	No  dd lines 2 through 5 in c y. Subtract line 7 from li rganization conducts ga onduct gaming activities	olumn (d)	□ No	Yes No
9	4 5 6 7 8 Er a Is	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ad  Net gaming income summar  Inter the state(s) in which the or  is the organization licensed to co  "No," explain:	No  dd lines 2 through 5 in c  y. Subtract line 7 from li  rganization conducts ga  onduct gaming activities	olumn (d)  ne 1, column (d)  ming activities: s in each of these states	□ No	Yes No
9	4 5 6 7 8 Er a Is b If	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Act  Net gaming income summare  Inter the state(s) in which the original state organization licensed to company income.	No dd lines 2 through 5 in c y. Subtract line 7 from li rganization conducts ga onduct gaming activities	olumn (d)	□ No	
9	4 5 6 7 8 Erra Is b If	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ad  Net gaming income summar  Inter the state(s) in which the or  is the organization licensed to c  "No," explain:  Vere any of the organization's or	No  dd lines 2 through 5 in c  y. Subtract line 7 from li  rganization conducts ga  onduct gaming activities  gaming licenses revoked	olumn (d)	No  S?  ated during the tax year	
9	4 5 6 7 8 Erra Is b If	Noncash prizes  Rent/facility costs  Other direct expenses .  Volunteer labor  Direct expense summary. Ad  Net gaming income summar  Inter the state(s) in which the or  is the organization licensed to c  "No," explain:  Vere any of the organization's or	No dd lines 2 through 5 in c y. Subtract line 7 from li rganization conducts ga onduct gaming activities	olumn (d)	No  S?  ated during the tax year	

Schedu	ule G (Form 990) 2023		Page 3
11	Does the organization conduct gaming activities with nonmembers?	☐ Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	☐ Yes	□ No
13	Indicate the percentage of gaming activity conducted in:  The organization's facility		%
a b	An outside facility		
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount of gaming revenue retained by the third party \$		
С	If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	□ Director/officer □ Employee □ Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		□ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year		
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns of Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions.		

Schedule G, Part IV, Statement 1

NORTHWEST UNIVERSITY

Form: **Schedule G (2023)** EIN: **91-0615846** 

Page: 1

**Fundraiser Activity Information** 

Part I, Line 2b

· ····································							
Name and Address	Activity	C1	Gross	C2	C3		
			Receipts				
ONE ACCORD PARTNERS LLC	CONSULTS IN THE DEVELOPMENT AND	No	3,818,412	48,000	3,770,412		
1018 MARKET ST	STRATEGIES FOR DIFFERENT STAGES						
KIRKLAND, WA 98033	OF OUR CAPITAL CAMPAIGN INCLUDING						
	IN-PERSON, MAIL, EMAIL AND PHONE						
	SOLICITATIONS.						
Total:			3.818.412	48.000	3.770.412		

C1 = Fundraiser control of funds?

C2 = Amount paid to (or retained by) fundraiser

C3 = Amount paid to (or retained by) organization

# **SCHEDULE I** (Form 990)

### **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

**Open to Public** Inspection

Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** NORTHWEST UNIVERSITY 91-0615846 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ✓ Yes No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of (g) Description of (h) Purpose of grant (book, FMV, appraisal, or government (if applicable) grant noncash assistance noncash assistance or assistance other) (11)(12)

Part III Can be duplicated if additional space is needed.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 STUDENT SCHOLARSHIPS	1806	0	12,630,239	BOOK VALUE	UNFUNDED INSTITUTIONAL AID
2					
3					
4					
5					
6					
7					
Part IV Supplemental Information. Provide	the information r	required in Part I, lin	ne 2; Part III, columr	n (b); and any other addi	tional information.
Schedule I, Part I, Line 2 - STUDENTS APPLY FOR SCH		<u> </u>		· , · · · · · · · · · · · · · · · · · ·	
UNIVERSITY WHO MEET THE CRITERIA SET BY STUDI	ENT FINANCIAL SER	VICES AND BY SPECI	FIC ENDOWMENT CRIT	TERIA. SPECIFIC CRITERIA	ARE APPLIED TO CONFIRM
ELIGIBILITY AND TO ASSURE FAIRNESS TO ALL APPL	LICANTS.				

### **SCHEDULE J** (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization NORTHWEST UNIVERSITY Employer identification number

91-0615846

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	☐ First-class or charter travel ☐ Housing allowance or residence for personal use			
	✓ Travel for companions ☐ Payments for business use of personal residence			
	✓ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees			
	☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	41-	~	
	expiair.	1b	•	
_				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	,	
		_		
3	Indicate which, if any, of the following the organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	✓ Compensation committee			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	✓ Form 990 of other organizations ✓ Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		~
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		~
C	Participate in or receive payment from an equity-based compensation arrangement?	4c		~
·	If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.			
	The root to any or more hare, not the persons and provide the applicable amounts for each from min are in			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the revenues of:			
а	The organization?	5a		1
b	Any related organization?	5b		~
D	If "Yes" on line 5a or 5b, describe in Part III.	30		
	II Tes on line 3a of 3b, describe in Fart III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
U	compensation contingent on the net earnings of:			
_		60		
a	The organization?	6a		V
b	Any related organization?	6b		_
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For paragraphic listed on Form 000 Part VIII Costian A line to did the amenination provide any particular			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	_		V
_		7		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe	_		ر. ا
	in Part III	8		-
_				
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?			

Schedule J (Form 990) 2023

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Note: The sum of columns (b)(i)–(iii)	0. 000		nd/or 1099-MISC and/or 1		(C) Retirement and			(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
JOSEPH CASTLEBERRY,	(i)	275,254	0	709	9,240	123,050	408,253	0
PRESIDENT 1	(ii)	0	0	0	0	0	0	0
RYAN PORTER, CFO	(i)	164,061	0	0	5,308	23,530	192,899	0
2	(ii)	0	0	0	0	0	0	0
TROY BENDER, DEAN	(i)	162,528	0	0	5,226	22,986	190,740	0
3	(ii)	0	0	0	0	0	0	0
CRAIG CHAPMAN, DEAN	(i)	125,388	0	0	3,959	23,443	152,790	0
4	(ii)	0	0	0	0	0	0	0
ERIC ENGSTROM, VICE	(i)	125,518	0	0	4,127	28,483	158,128	0
PRESIDENT	(ii)	0	0	0	0	0	0	0
SARAH DRIVDAHL, PROVOST	(i)	146,203	0	0	4,494	13,954	164,651	0
6	(ii)	0	0	0	0	0	0	0
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
_11	(ii)							
	(i)							
_12	(ii)							
	(i)							
13	(ii)							
	(i)							
_14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2023

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part
for any additional information.
Schedule J, Part I, Line 1a - MINISTER'S PARSONAGE ALLOWANCE WAS PAID IN CASH TO OUR PRESIDENT AND OTHER MINISTER EMPLOYEES. THESE AMOUNT ARE
CONSIDERED NON-TAXABLE COMPENSATION SINCE THE PAYMENTS MEET THE CRITERIA UNDER IRC SECTION 107. OCCASIONAL PAYMENTS FOR SPOUSE TRAVEL AND
MEALS WERE MADE FOR THE PRESIDENT'S SPOUSE BUT ONLY WHEN THERE WAS A VALID BUSINESS PURPOSE FOR HER TRAVEL. SINCE THERE IS A BONA FIDE
BUSINESS PURPOSE, THE AMOUNTS ARE NOT TAXABLE TO THE PRESIDENT. THE PRESIDENT RECEIVES A CAR ALLOWANCE THAT IS GROSSED UP AS A TAXABLE
BENEFIT. MONTHLY SECURITY SERVICES AND HOUSE CLEANING SERVICES, WHEN RELATED TO BUSINESS EVENTS, WERE PAID FOR THE PRESIDENT'S HOME. SINCE
THERE IS A BONA FIDE BUSINESS PURPOSE, THE AMOUNTS ARE NOT TAXABLE TO THE PRESIDENT.

## **SCHEDULE K** (Form 990)

# **Supplemental Information on Tax-Exempt Bonds**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

**Open to Public** Inspection

**Employer identification number** 

NOR	THWEST UNIVERSITY											91	-061584	6	
Par	t I Bond Issues									1					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issu	ed	(e) Issue price		.,	ion of purpose		<b>(g)</b> De	feased	(h) On behalf of issuer	(i) Po	ooled ncing
	WISCONSIN PUBLIC FINANCE AUTHORITY	27-3866124		08/30/201	7	27,542,9	98 REFIN	IANCE EXIST	ING CAMPUS	DEBT	Yes	No	Yes No	Yes	No
_A												~	~		~
В															
С															
Pari	II Proceeds														
						Α		В		;			D		
1	Amount of bonds retired					7,691,018									
2	Amount of bonds legally defeased					0									
3	Total proceeds of issue					27,542,998									
4	Gross proceeds in reserve funds					0									
5	Capitalized interest from proceeds					0									
6	Proceeds in refunding escrows					0									
7	Issuance costs from proceeds					375,195									
8	Credit enhancement from proceeds					0									
9	Working capital expenditures from proceed					0									
10	Capital expenditures from proceeds					0									
11	Other spent proceeds					27,167,803									
12	Other unspent proceeds					0									
13	Year of substantial completion					2008									
					es	No	Yes	No	Yes	No		Υ	es	No	,
14	Were the bonds issued as part of a refund														
	if issued prior to 2018, a current refunding				/										
15	Were the bonds issued as part of a refun														
	issued prior to 2018, an advance refunding			<b> </b>		·					_				
16	Has the final allocation of proceeds been n	nade?			/										
17	Does the organization maintain adequate														
	final allocation of proceeds?				/			1							

Page **2** 

**Private Business Use** 

Part III

#### В C D Α Was the organization a partner in a partnership, or a member of an LLC, Yes No Yes No Nο Yes Yes No V Are there any lease arrangements that may result in private business use of V 3a Are there any management or service contracts that may result in private v **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of V d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . 0 % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . . . 0 % 0 % % Does the bond issue meet the private security or payment test? . . . . . V **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? v **b** If "Yes" to line 8a, enter the percentage of bond-financed property sold or % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . Part IV Arbitrage С Α В D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Yes No Yes Nο Yes Nο Yes Nο 2 If "No" to line 1, did the following apply? If "Yes" to line 2c, provide in Part VI the date the rebate computation was

Schedule K (Form 990) 2023

Part	Marbitrage (continued)								
			A	ı	В		С		)
4a	Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
	hedge with respect to the bond issue?		~						
b	Name of provider		•		•				
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)? .		V						
b	Name of provider				•				
	Term of GIC								
d									
6	Were any gross proceeds invested beyond an available temporary period? .		~						
7	Has the organization established written procedures to monitor the								
	requirements of section 148?		~						
Part	V Procedures To Undertake Corrective Action		•	•		•			
		ı	A		В		С	I	)
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
	of federal tax requirements are timely identified and corrected through the								
	voluntary closing agreement program if self-remediation isn't available under								
	applicable regulations?		V						
Part	VI Supplemental Information. Provide additional information for response	onses to	questions	on Schedu	ıle K. See i	instructions	3.		
Sched	ule K, Part IV, Line 2c-08/30/2017 27,542,998 WISCONSIN PUBLIC FINANCE AUTHOR	ITY - No reb	oate is due ye	et.					

### SCHEDULE L (Form 990)

(9) (10)

### **Transactions With Interested Persons**

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

Open to Public Inspection

**NORTHWEST UNIVERSITY** 91-0615846 Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only) Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b; or Form 990-EZ. Part V, line 40b. (a) Name of disqualified person (b) Relationship between disqualified person and (c) Description of transaction (d) Corrected? 1 organization Yes No (1) (2)(3)(4) (5) (6)2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 \$ Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (b) Relationship (d) Loan to or (g) In default? (h) Approved (a) Name of interested person (c) Purpose of (e) Original (f) Balance due (i) Written with organization loan from the principal amount by board or agreement? organization? committee? То Yes Yes No From Nο Nο Yes (1) (2)(3)(4)(5)(6)(7) (8)(9) (10)Total Part III **Grants or Assistance Benefiting Interested Persons** Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of (d) Type of assistance (e) Purpose of assistance person and the organization assistance (1) (2)(3)(4)(5)(6)(7) (8)

Schedule L (Form 990) 2023 Page **2** 

# Part IV **Business Transactions Involving Interested Persons** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (b) Relationship between (c) Amount of (d) Description of transaction (e) Sharing of interested person and the transaction organization's organization revenues? Yes No (1) Kelly Ushikubo See Part V 35,523 EMPLOYMENT (2) (3) (4) (5) (6) (7) (8) (9) (10) Part V **Supplemental Information** Provide additional information for responses to questions on Schedule L. See instructions. Schedule L, Part IV - RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION: FAMILY MEMBER OF BOARD MEMBER DON ROSS

# SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

NORTHWEST UNIVERSITY

Go to www.irs.gov/Form990 for instructions and the latest information.

91-0615846

**Employer identification number** 

Part	Types of Property			-				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o			
1	Art—Works of art			, , ,				
2	Art—Historical treasures							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded	~	2	41,823	FMV			
10	Securities—Closely held stock .							
11	Securities-Partnership, LLC,							
	or trust interests							
12	Securities-Miscellaneous							
13	Qualified conservation							
	contribution—Historic							
	structures							
14	Qualified conservation							
	contribution—Other							
15	Real estate—Residential							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24 25	Archeological artifacts							
26	Other (	<u> </u>			<del>                                     </del>			
27	Other (							
28	Other (	<b></b>						
29	Number of Forms 8283 received	bv the or	canization during the tax	vear for contributions for				
	which the organization completed				29	0		
	-						'es	No
30a	During the year, did the organization	tion receive	by contribution any prope	erty reported in Part I. lines	s 1 through			
	28, that it must hold for at least 3							
	used for exempt purposes for the	entire hold	ing period?			30a		~
b	If "Yes," describe the arrangemen	t in Part II.						
31	Does the organization have a	gift accep	otance policy that require	es the review of any ne	onstandard			
						31	~	
32a	Does the organization hire or use	e third part	ies or related organization	is to solicit, process, or se	ell noncash			
	contributions?					32a		~
b	If "Yes," describe in Part II.							
33	If the organization didn't report an describe in Part II.	amount in	column (c) for a type of pro	perty for which column (a)	is checked,			

Schedule M (Form 990) 2023 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. Schedule M, Part I, Line 9 - THE NUMBER OF CONTRIBUTIONS REPRESENTS THE NUMBER OF CONTRIBUTIONS RECEIVED

# SCHEDULE O (Form 990)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

Name of the organization	Employer identification number
NORTHWEST UNIVERSITY	91-0615846
Form 990, Part I, Line 6 - VOLUNTEERS ARE REQUIRED TO COMPLETE AN APPLICATION FOR VOLUNTE	FR SERVICE, COMPLETED
APPLICATIONS ARE SUBMITTED TO THE DEPARTMENT DEAN OR DIRECTOR, WHO THEN FORWARDS T	
LEADERSHIP TEAM MEMBER FOR APPROVAL. THE HUMAN RESCOURCE DEPARTMENT MAINTAINS AP	
ELIDEROIII TEMINIEMBERTORAT ROVAE. THE HOMAN RESOCORDE DEL ARTIMENT MAINTAINS A	T Eloxifolds.
Form 990, Part VI, Section A, Line 2 - HILARIO GARZA, KLAYTON KO, BYRON PERKINS, DAVE PHILLIPS,	DON POSS ALAN
SCHABERG, BILL WELCH, JOEL WENDLAND, AND BILL WILSON HAVE A BUSINESS RELATIONSHIP.	DON ROSS, ALAN
SCHADERG, DIEL WELCH, JOLE WENDEAND, AND DIEL WILSON HAVE A DOSINESS RELATIONSHIP.	
Form 990, Part VI, Section A, Line 7a - SUPERINTENDENT IS APPOINTED OR ELECTED BY EACH PARTICI	PATING DISTRICT OF THE
ASSEMBLIES OF GOD.	THE STATE OF THE
ASSEMBLES OF GOD.	
Form 990, Part VI, Section B, Line 11b - THE FORM 990 AND RELATED SCHEDULES ARE PREPARED BY A	ACCOUNTANTS AT
NORTHWEST UNIVERSITY. THE RETURN IS INTERNALLY REVIEWED AND THEN SUBMITTED TO A THIRE	
REVIEW. A PUBLIC DISCLOSURE VERSION OF THE RETURN IS THEN DISTRIBUTED TO EACH MEMBER (	
REVIEW. AFTER THE COMMENTS FROM BOARD MEMBERS ARE ADDRESSED AND ANY CORRECTIONS	
IS FILED WITH THE INTERNAL REVENUE SERVICE.	
Form 990, Part VI, Section B, Line 12c - THE CONFLICT OF INTEREST POLICY APPLIES TO OFFICERS, DIF	RECTORS, TRUSTEES.
AND MANAGEMENT EMPLOYEES. CONFLICTS AND POTENTIAL CONFLICTS ARE DISCLOSED TO THE P	
EXECUTIVE COMMITTEE OF THE BOARD AS THEY ARISE. THE PRESIDENT AND THE EXECUTIVE COMM	
WHETHER OR NOT AN ACTUAL CONFLICT OF INTEREST EXISTS. IF AN ACTUAL CONFLICT IS DEEMED	
WILL DETERMINE THE APPROPRIATE RESPONSE THAT RESULTS IN THE BEST INTEREST FOR NORTHV	
FOLLOWING ARE THE RESTRICTIONS IMPOSED ON INDIVIDUALS FOR WHOM A CONFLICT EXISTS. THE	
RECUSE THEMSELVES FROM ALL VOTING AND OTHER DECISION MAKING WITH REGARD TO THE TRAI	
THE CONFLICT EXISTS.	
Form 990, Part VI, Section B, Line 15 - THE EXECUTIVE COMMITTEE OF THE BOARD REVIEWS ALL COMF	PENSATION. THE CUPA
SALARY SURVEY IS USED AS A COMPARATIVE SOURCE FOR REASONABLENESS. THIS PROCESS IS DO	ONE FOR THE PRESIDENT
AS WELL AS VICE PRESIDENT LEVEL POSITIONS OF THE UNIVERSITY. THE LAST SALARY REVIEW OCC	CURRED IN NOVEMBER
2023. THE EXECUTIVE COMMITTEE DISCUSSES AND DELIBERATES ON ANY COMPENSATION ISSUES A	T THE NOVEMBER
BOARD MEETING AND THE MINUTES REFLECT THE DISCUSSION. SEPARATE MINUTES ARE TAKEN AN	D SENT TO THE CFO FOR
A RECORD OF THE DECISION MADE.	
Form 990, Part VI, Section C, Line 19 - OUR GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY,	AND FINANCIAL
STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST. THESE REQUESTS ARE MADE TO THE	UNIVERSITY
PRESIDENT'S OFFICE. WHEN REQUESTS ARE RECEIVED, WE PROVIDE COPIES AS REQUIRED. THIS MIC	GHT BE IN PAPER FORM
OR BY EMAIL SENT AS A PDF DOCUMENT.	
Form 990, Part XII, Line 2c - THERE HAS BEEN NO CHANGE FROM THE PRIOR YEAR IN THE COMMITTEE	'S RESPONSIBILITY FOR
OVERSIGHT OF THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF THE INDEPENDENT A	ACCOUNTANT.
	·

### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

NORTHWEST UNIVERSITY							91-0	0615846	
Part I Identification of Disregarded Entities. Comple	te if the org	ganization	answered "Yes	s" on Form 990, Pa	rt IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity		Prim	(b) pary activity	(c) Legal domicile (state or foreign country)	(d) Total income	End-o	(e) f-year assets	(f) Direct con entit	ntrolling
<u>(1)</u>									
(2)									
(3)									
(4)									
(5)									
<b>(6)</b>									
Part II  Identification of Related Tax-Exempt Organizations during one or more related tax-exempt organizations during the second of the secon	ations. Coluring the ta	mplete if t x year.	he organization	 ı answered "Yes" o	n Form 990, P	art IV, I	line 34, beca	ause it h	ad
(a) Name, address, and EIN of related organization	(t Primary	o) activity	(c) Legal domicile (state or foreign country)		(e) Public charity state (if section 501(c)		<b>(f)</b> Direct controlling entity	Section con	(g) 512(b)(1 trolled ntity?
								Yes	No
(1) NORTHWEST UNIVERSITY FOUNDATION (95-2008029) 5520 108TH AVE NE PO BOX 579, KIRKLAND, WA 98083	SUPPORT H		WA	501(C)(3)	LINE 12a, i		ORTHWEST NIVERSITY	~	
(2)	-						-		
(3)	-								
(4)	_								
(5)	-								
<b>(6)</b>									+

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	-	j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of- year assets	Dispropalloca	ortionate tions?	Code V—UBI	Gene mana part	eral or aging ner?	Percentage ownership
		Country)		sections 512-514)			Yes	No		Yes	No	
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 5	512(b)(13) rolled ity?
								Yes	No
(1) CHARITABLE REMAINDER TRUSTS (10) PO BOX 579, Kirkland, WA 98083-0579	INVESTMENT	WA	N/A	Т	0	0	0%		~
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Yes No

1a

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

# Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

C	Gift, grant, or capital contribution to related organization(s)									•					1b		<u> </u>
•	Gift, grant, or capital contribution from related organization(s)														1c	~	
d	Loans or loan guarantees to or for related organization(s)														1d		~
е	Loans or loan guarantees by related organization(s)														1e		~
f	Dividends from related organization(s)														1f		~
g	Sale of assets to related organization(s)														1g		~
h	Purchase of assets from related organization(s)														1h		~
i	Exchange of assets with related organization(s)														1i		~
j	Lease of facilities, equipment, or other assets to related organization(s)														1j		~
•																	
k	Lease of facilities, equipment, or other assets from related organization(s)														1k		~
ı	Performance of services or membership or fundraising solicitations for related organization	on(s) .													11		~
m	Performance of services or membership or fundraising solicitations by related organization	n(s) .													1m		~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).														1n	~	
o															10	~	
р	Reimbursement paid to related organization(s) for expenses														1p		~
a a	Reimbursement paid by related organization(s) for expenses														1q	~	
•															•		
r	Other transfer of cash or property to related organization(s)														1r		~
s	Other transfer of cash or property from related organization(s)														1s		~
2	If the answer to any of the above is "Yes," see the instructions for information on who mu														ion thr	eshol	ds.
	(a)		•	(b)	,						Τ.			(d			
	Name of related organization		-	ransac	tion						1						
							Amou	(c) unt invo	olved	i	N	1etho	d of de	termini	ng amou	ınt invo	lved
				type (a	-s)		Amoı		olved	i	N	lethoo	d of de	termini	ng amou	int invo	lved
N	IORTHWEST UNIVERSITY FOUNDATION	С			-s)		Amou	ınt invo					of de		ng amou	int invo	olved
	·	С			-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	int invo	olved
(1)	·	c			-s)		Amou	unt invo	428	,106	Act	ual (			ng amou	int invo	olved
(1) N	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	int invo	olved
(1) N	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	int invo	olved
(1) N (2)	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	int invo	olved
(1) N (2)	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	int invo	olived
(1) N (2) (3)	IORTHWEST UNIVERSITY FOUNDATION				-s) 		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	nt invo	lived
(1) N (2) (3)	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	nt invo	olived
(1) N (2) (3) (4)	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	nt invo	olived
(1) N (2) (3) (4)	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	nt invo	olived
(1)	IORTHWEST UNIVERSITY FOUNDATION				-s)		Amou	unt invo	428	,106	Act	ual (	Costs		ng amou	int invo	olived

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512—514)	avaani-atiana?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
					Yes	No			Yes	No		Yes No		
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														

Page 5 Schedule R (Form 990) 2023 **Supplemental Information** Provide additional information for responses to questions on Schedule R. See instructions.